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2023 | Half-year Results

Basel, 15 August 2023 Christoph Brönnimann CEO | Dirk Kirsten CFO



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Agenda

Half-year highlights

Christoph Brönnimann, CEO

Operational and financial review

Dirk Kirsten, CFO

Business update

Christoph Brönnimann, CEO

Outlook 2023

Christoph Brönnimann, CEO

<u>Upcoming corporate events</u>



Half-year highlights Christoph Brönnimann, CEO



H1 2023 | Key figures

TOTAL NET SALES IN CHF



CHF 103.3 million

- Total sales increased by 20.8% (CER)
- EMEA key contributor
- US fastest growing region

REVENUE GROWTH



+16.1% Internal¹

Internal sales growth, which excl. NSI 3rd party custom manufacturing, reached 16.1%

EBITDA MARGIN IN %



12.6%

- Underlying EBITDA margin amounted to 14.3% (excl. one-offs²)
- Gross margin decreased to 77.2 (77.7% excl. one-offs)

GUIDANCE



On track

- Underlying H1 results were in-line with our FY guidance
- IT attack at the end of May temporarily slowed us down, but we are confident of regaining our momentum in the back half of the year

¹ "Internal growth" denotes the increase in sales at constant exchange rates (CER), excluding the impact of mergers, acquisitions, and divestments. NSI's contract manufacturing business for third parties is of no strategic significance and is therefore excluded from this calculation.

² The one-off costs in 2023 are related to the costs of remediating the IT attack. In 2022, the one-off costs for the NSI acquisition and the discontinued China business are excluded to facilitate the underlying operational performance.

H1 2023 | Business highlights



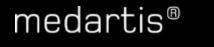


- We are particularly pleased with our performance in EMEA and the US
- The execution of our strategic initiatives leads to market share gains in our key segments Hand & Wrist and drives growth in lower extremities and our key markets
- Our partnerships with KeriMedical (which doubled sales in H1) and Field Orthopaedics are amplify our growth trajectory
- While sales volumes in Australia surged 15%, the anticipated price adjustments mandated by the Australian authorities dampened growth in the APAC region





- The IT attack at the end of May was well managed by the organisation and had only a temporary impact on our top line and profitability
- Completion of the IBRA laboratory in Basel; inauguration end of August
- Effective OpEx management mitigates the impact of a lower gross margin in H1, which can be attributed to a combination of various factors



Operational and financial review

Dirk Kirsten, CFO



We successfully fended off IT attack at the end of May

- Following the IT attack at the end of May, we immediately took countermeasures:
 - IT security
 - Forensic
 - data protection authorities

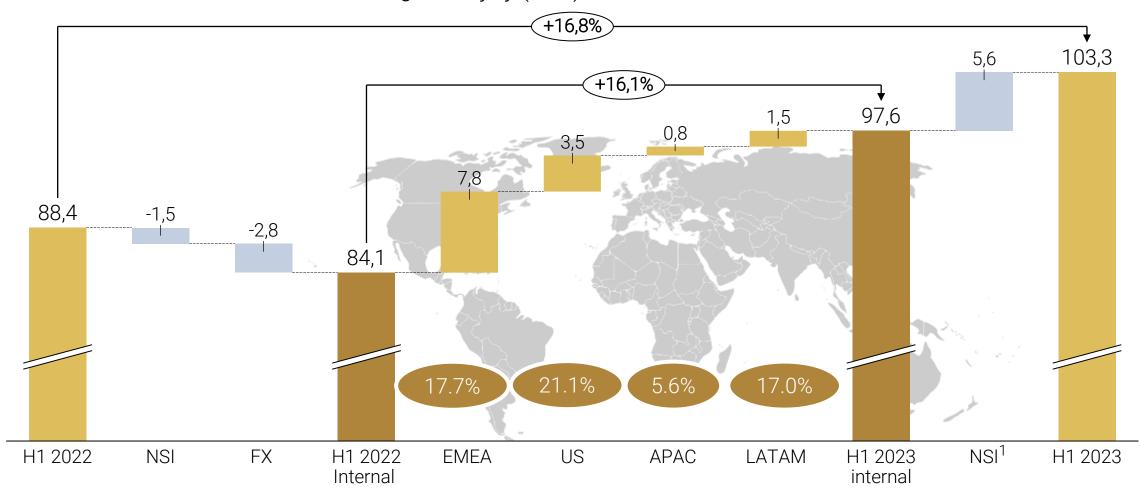
...and resumed operational systems in June

- During the one-week production interruption, we transitioned to manual processes and customers were mostly served from existing stock
- The operations were completely restored mid of June and supply orders were back-filled end of June
- IT remedy costs amounted to CHF 1.8 million and incident impacted our H1 sales growth by approx. 3 growth PP



EMEA and US were the main growth drivers in H1

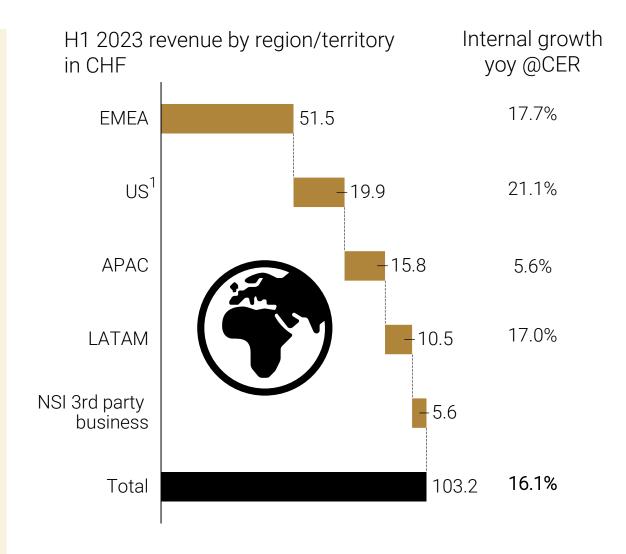
Net sales in million CHF and internal growth yoy (CER)



¹ Sales from NSI's third party custom manufacturing business, which is not considered strategic for the company.

Double-digit growth in 3 out of 4 regions...

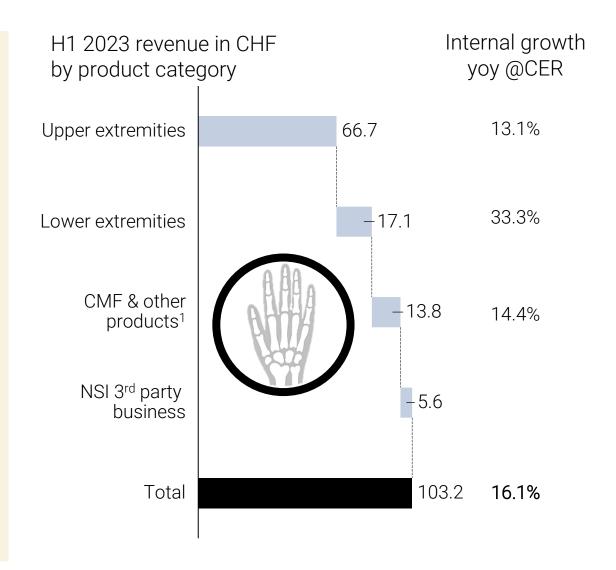
- US trajectory increased sequentially to 21.1%
- Germany contributed 1/3 of the regional growth, driven by strong demand for screw and plate products launched in recent years as well as KeriMedical's hand solutions
- Impressive growth in the UK, Poland and Spain, where sales levels again almost doubled
- Positive volume trend in APAC, but revenue impacted by public price adjustments in Australia
- Switzerland and France grew less due to soft winter
- Dynamic growth in Mexico; temporary gap in the registration of new products in Brazil



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... and across all product categories

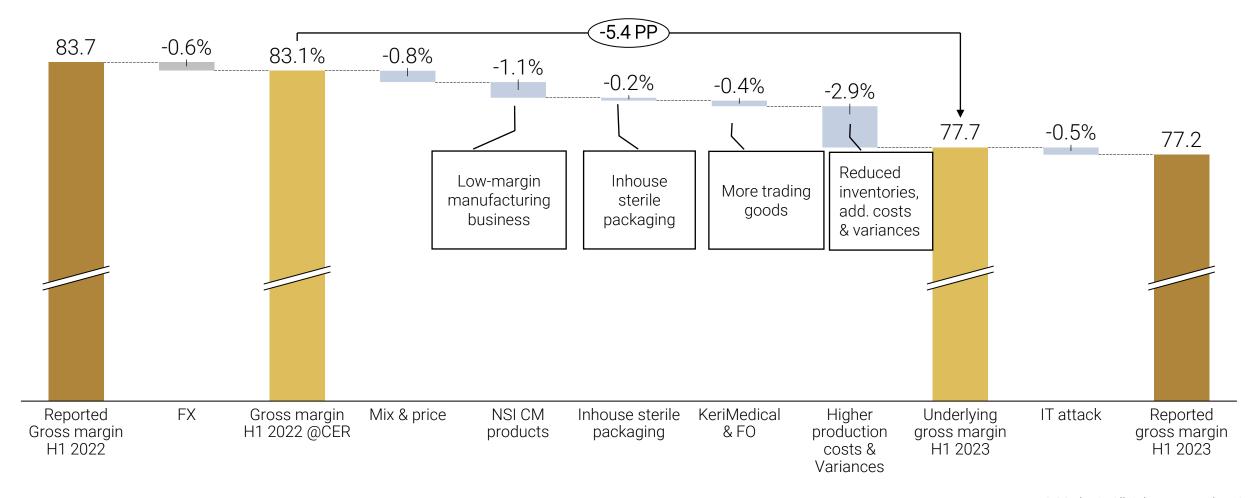
- Strong sales of the ankle trauma set, expansion in the forefoot as well as cannulated CCS screws were the main growth drivers in lower extremities.
- Double-digit growth in shoulder, hand and wrist
- We made inroads with the distal ulna, the wrist spanning, and the forearm shaft plates
- KeriMedical's sales nearly doubled year-on-year
- Demand for the CMX digital planning service also developed positively
- CMF sales in the APAC region below PY due primarily to the strong comparative sales (initial Modus 2 sales in H1 2022)



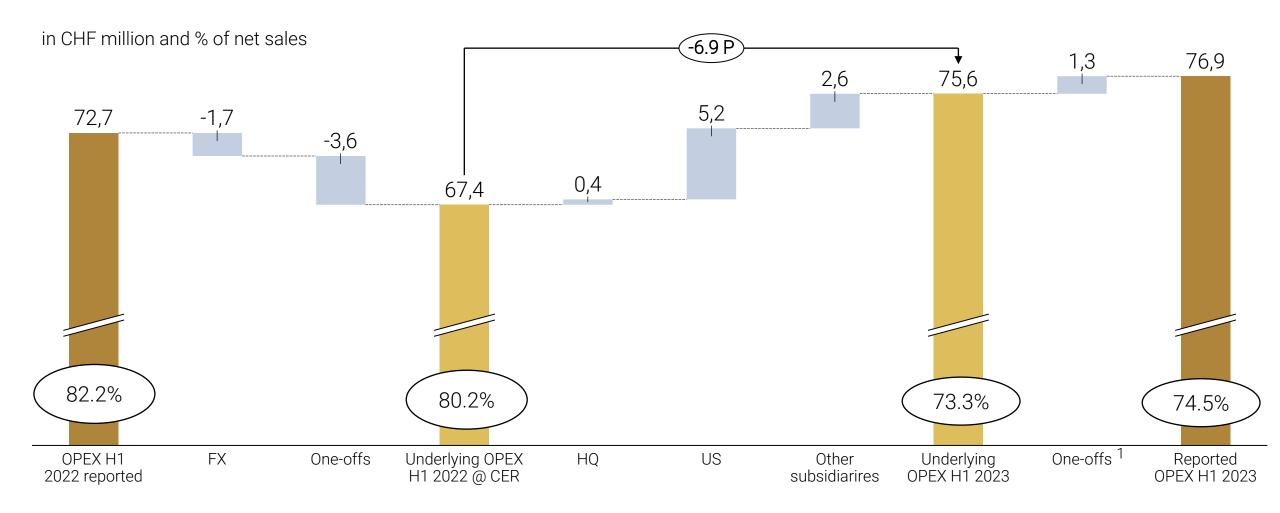
¹NSI's contract manufacturing business for third parties is of no strategic significance and is therefore excluded from this calculation.

Gross margin impacted by mix effects, higher energy costs and inventory optimisation

in % of net sales



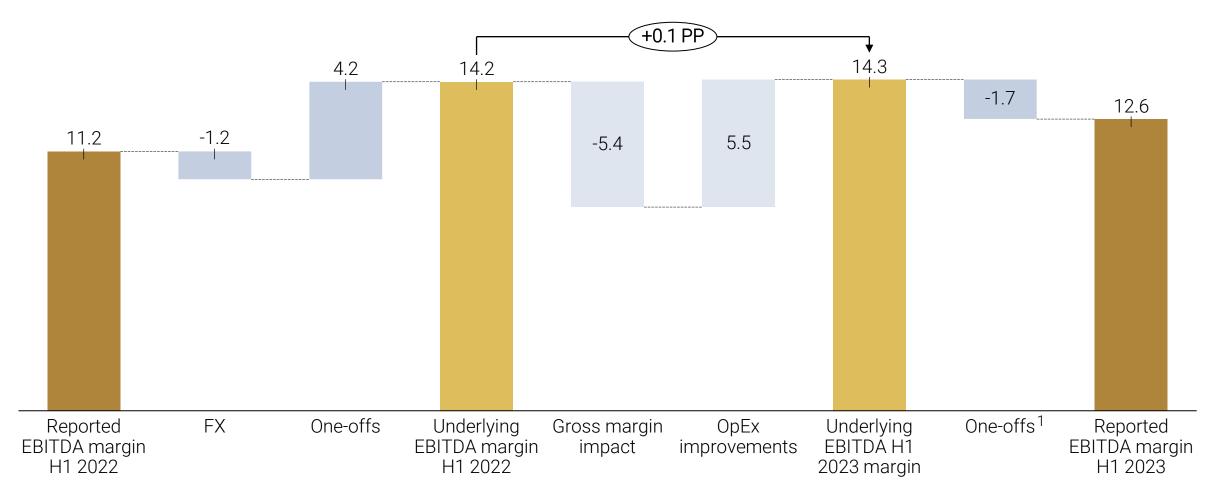
Cost-control: OpEx ratio decreased by 6.9 PP



¹ The one-off costs in 2023 are related to the costs of remediating the IT attack. In 2022, the one-off costs for the NSI acquisition and the discontinued China business are excluded to facilitate the underlying operational performance.

EBITDA | OpEx control offset the decline in gross margin

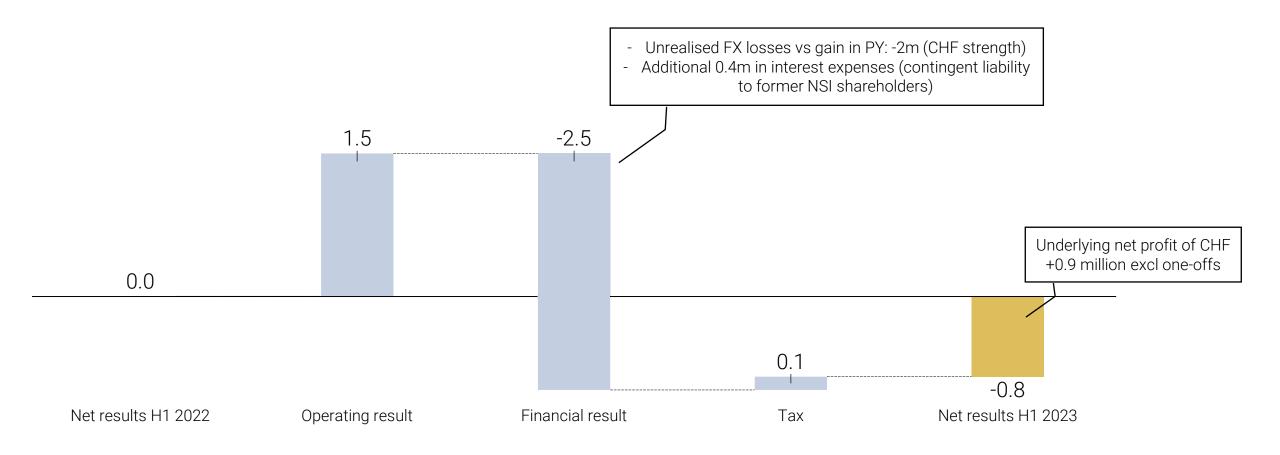
in % of net sales



¹ The one-off costs in 2023 are related to the costs of remediating the IT attack. In 2022, the one-off costs for the NSI acquisition and the discontinued China business are excluded to facilitate the underlying operational performance.

Net result impacted higher finance expenses and one-offs

in CHF million

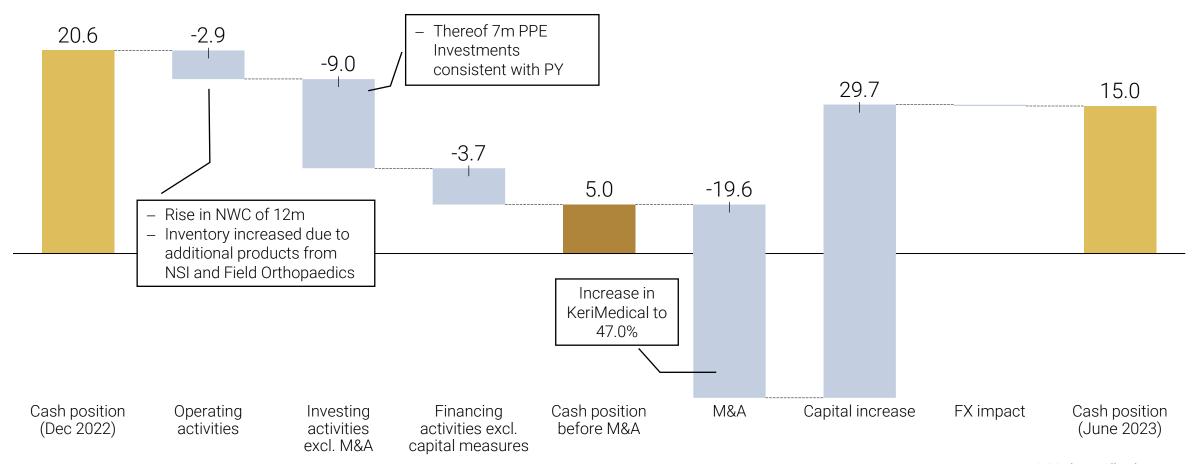


¹ contingent consideration liabilities for potential future milestone payments

² one-off costs related to the recent NSI acquisition and the discontinued China business

Growth investments - both organic and through M&A

in CHF million





Business update

Christoph Brönnimann, CEO



Execution of our strategy drives robust growth

Short- to medium-term priorities

DELIVER INNOVATION

- Launch NSI legacy products in the US
- Global launches in all segments
- Expand digital offering

PROFITABLE GROWTH

PROTECT OUR MARGIN

Main activities

- LapiPrep launch started end of Q1, very positive surgeon feedback, first cases done with StealthFix
- Focus on surgeon conversion, sales force training and expanding of lower extremity sales channel in the US
- Global launches on track, added CMX ankle to digital offering
- Key priority is to increase share in hand & wrist across all markets. Field Orthopaedic and KeriMedical are gaining traction
- Focus is on training surgeons in rhizarthrosis treatment and driving market penetration with of the TOUCH® prosthesis and KeriFlex®
- Expanding global lower extremities sales force with an attractive new product pipeline in the coming years
- Gross margin expected to improve in H2 2023

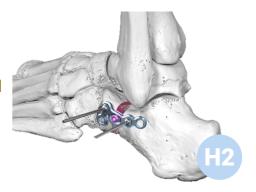
Current and upcoming product introductions in 2023



CCS Extension & Metacarpal **Full Launch Global**



Foot Ortho **Full Launch Global**





KeriFlex® **US** launch



CMX Ankle **EMEA Launch**

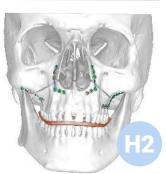




Distal Ulna Plate **Full Launch Global**

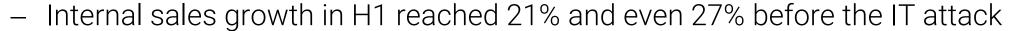


CMX Orthognathic **EMEA Launch**



US performance: continue to build momentum





- Strong improvements in all territories with 3 out of 5 areas outperforming
- On track in expanding our sales channels with focus on top 20 states shift towards larger fully dedicated extremities distributors



- Good momentum in lower extremities; very positive surgeon reactions to our bunionectomy solution 'LapiPrep'; initial sales following the launch in Q2
- KeriFlex (KeriMedical) and NX Nails from Field Orthopaedics (introduced in Q4) have gained traction and contribute to strong growth in hand segment
- Our National Accounts Team has signed a multi-year agreement with one of the Top 5 Healthcare systems (GPOs1) expanding access to > 3000 hospitals and ASCs² as of July 1st







Made in Switzerland | One million distal radius plates sold



From right: Dr Markus Rau, Head Physician of the Clinic for Surgery and Head of Hand Surgery at Kantonsspital Schaffhausen placed the one million plante in May. He is joined by Daniel Kainz, Senior Global Product Manager

- Since its introduction in 2005, we have sold the one millionth APTUS Distal Radius 2.5 plate in May
- One plate is sold every 5 minutes worldwide
- Currently all plates are manufactured in Basel, Switzerland, where also more than 7 million screws have been produced for the treatment of distal radius fractures
- One of the most researched and best documented implant system in the industry
- Success in our traditional markets in Europe and Australia with market shares of >35%, which we would like to repeat worldwide and in other upper limb indications (e.g. elbow, shoulder, hand)

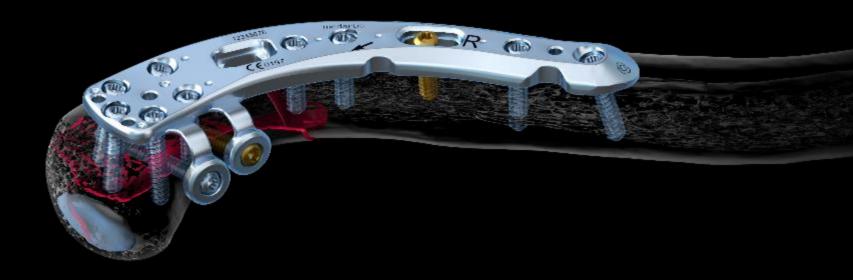
New IBRA training center to open at the end of the month

- New international training and education center in Basel to open on 24 August in close collaboration with the IBRA institute
- Centre will help surgeon and OR staff learn and improve their theoretical and practical skills
- The center has a wet and dry laboratory with 12 surgical stations with various setting options to accommodate up to 80 participants at a time
- Diagnostic radiology equipment will give surgeons real-time feedback on the surgeries they have performed in the lab and pre-fractured specimen can simulate natural conditions as lifelike clinical cases
- Bringing together R&D alongside surgeon training under a single roof will catalyse product development, propel conversion efforts, and facilitate IBRA's expansion into the global arena





Outlook 2023



Outlook 2023 confirmed

(barring any unforeseen circumstances)



Internal sales growth

15%-18%

Favorable market environment; focus on the high-growth extremity segment with market growth of c4-6%



Underlying EBITDA margin

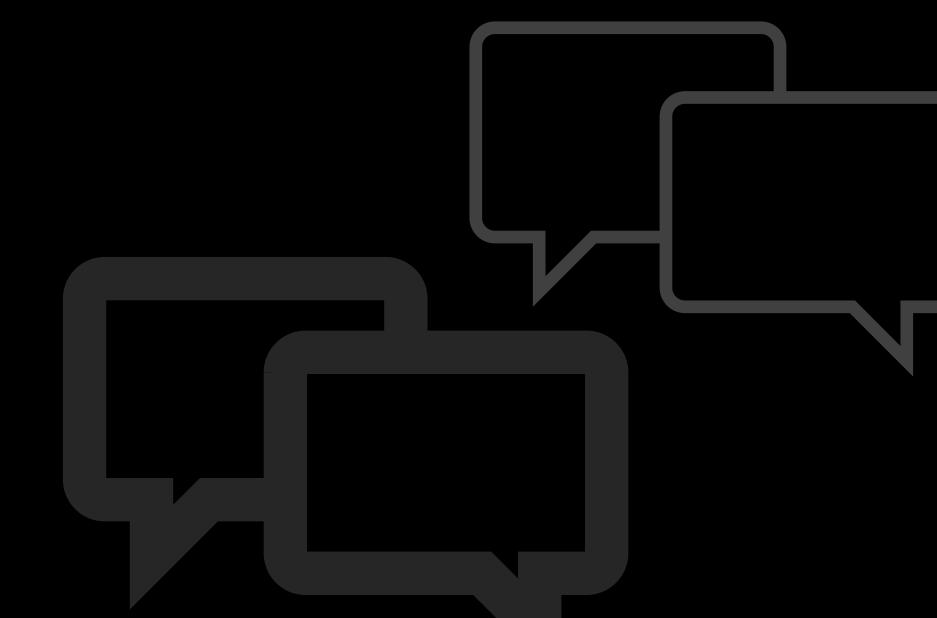
13%-15%

benefiting from operating leverage and cost discipline



PRECISION IN FIXATION





Upcoming corporate events

Date	Event	Broker	Destination
2023			
15 August	2023 half-year results publication		Webcast
29 August	Investor meetings (virtual)	Octavian	US / UK
30 August	Investor meetings	Octavian	Frankfurt
31 August	Investor meetings	ZKB	Zurich
05 September	Investor meetings		Paris
19 September	Investor meetings (virtual)		US
02 November	Swiss Equity Conference	ZKB	Zurich
15 November	Healthcare Conference	Jefferies	London
2024			
12 March	2023 full-year results publication		Basel
17 April	Annual General Meeting 2024		Basel, Medartis HQ



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